## CLEMSON COLLEGE--THE GREATEST AGRICULTURAL SCHOOL IN

CLEMSON COLLEGE AS SEEN PRESIDENT W. M. RIGGS

Articles Reproduced From "The Tiger," In Which He Reviews the History, Explains the Theory and Outlines the Future of the Great Technical College

ganization.

COLLEGE ORGANIZATION

(Issue of February 28, 1914.)

When a business has grown to great rize, it is no longer possible for one man to know or attend to all its de-

location of responsibility upon a com-paratively few individuals and the clothing of these individuals with the

necessary power and prestige to make possible the enforcement of discipline

tive agent, they pass upon his plans for the conduct of the business, but do not as a rule seek themselves to make

plans for obtaining the results which they demand. The president is ex-pected to organize the business so as

to get the largest results with the greatest profit. To him is left largely the selection of his administrative sub-

to the board of directors, the direc-tors to the stockholders.

The above diagram shows clearly

ments, in selecting men for the va-ricus places which from time to time

become vacant, in seeing that the

work ar planned is properly carried out, in consulting with his colleagues,

and in meeting emergencies that con-tinually arise in every large business. Whenever the president devises and perfects a new system, this shot be turned over to others to operate, ...ie he turns his attention to something

The directors, who in turn are held

work as to have no time to plan for growth and acceleration.

The division of a department is

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COLLEGE FINANCES

(Issue of March 7, 1914.)

CLEMSON IN 1894

tReprinted from The Tiger, Issue of March 14, 1914.)

Ten years is a long roan in the life of an individual, but a very short period in the history of a college.

It is only twenty-five years since and responsibility delegated to others.

It is only twenty-five years since legislature of South Carolina go commensurate power. Ability to choose wisely the men who are to fill passed the Act of Acceptance which passed the Act of Acceptance which brought Clemson College into being. In that short life Clemson has grown to be a lusty young glant among colleges. There has been little time for maturing,—the first quarter-century has been an age of growth. Necessity, first of all, had to be met,—now location of responsibility means a considerable and executive functions; (2) sity, first of all, had to be met,—now location of responsibility means a considerable and executive functions; (2) location of responsibility means a considerable and executive functions; (2) sity, first of all, had to be met, - now comes the time for maturing and perfeeting. The next decade will see further routine academic necessities provided for, but it will see the stress provided for, but it will see the stress for efficiency; (3) orderly procedure laid upon the aesthetic and spiritual side of the college and its student from the top to the bottom of the orside of the college and its student

The future of Clemson College ten years from now is but the writer's vision of what he thinks should be. It is as much the expression of a hope as a belief, because between him and the fulfillment of his vision lie the vicissitudes of financial support, the unexpected demands that may come upon a belief, because between him and the fulfillment of his vision lie the vicissitudes of financial support, the unexpected demands that may come upon that support, and a board of trustees, who equally sincere, may differ with the president of the college in his judgment as to what should next be done in the development of the institution.

A period of ten years has been pur-posely selected so as to avoid making predictions too specific. For obvious reasons, all that is expected to occur in the period of time selected has not in the period of time selected has not been curonicled. Likewise, guesses as to what may happen have been omitted. In most cases the predictions are based on present or discernible necessities that will make the things predicted inevitable. To attempt to enumerate minor changes and improvements would be to go unnecessarily into detail, and make this necessarily into detail, and make this

and improvements would be to go unnecessarily into detail, and make this article too long.

Let us first consider the visible changes and additions that a graduate of this year will see when he visits his Alma Mater in 1924.

Between the Textile Department and the store will stand a \$60,000 gymnasium, with an athletic field, large enough to accommodate several regiments, or a half dozen baseball or football teams, stretching to the west towards the beef cattle barn. Forty thousand yards of carth will have been moved to level up the ravine over which the athletic grounds will lie. The hillside opposite the churches will be sloped down to the athletic field and get in grass. The grandstands will be embedded in the hillside behind the Textile building, and the spectators will face toward the Episcopal and Methodist churches.

The present athletic field will be leveled with the earth obtained by removing the segment of the lill on the hotel side of the field, and it will be converted into a formal garden of great beauty. The space below the track will be made into a sunken garden. It will be bounded by a stone wall five or six feet high opposite

den. It will be bounded by a stone will five or six feet high opposite Robertson's store, with massive columns on each side of the road forming an entrance to the college grounds.

The hill in front di the Textile school will be graded off to supply the earth for the high terrace in iront of the gymnarium. This terrace will given to planning for future develop.

the gymnarium. This terrace will have steps in front leading down to the cunken garden. The road that now crosses just behind the Textile building will be re-located and will cross just behind the gymnasium.

A stone wall will skirt the base of This terrace will given to planning for future develop A stone wall will skirt the base of the hotel bill.

Near Barracks No. 3 will stand a \$75,000 V. M. C. A. building devoted to the religious and social life of the reludents. The trustee house will be torn down to open up a view of the mansion from the campus, and to get it out from in front of the Y. M. C. A. buildings and a "John C. Calhoun Library" which will stand between the engineering building and the Man-

The directors, who in turn are held responsible for the success of their respective departments, are given a voice in the selection of their division heads, and the division heads a voice in the selection of their assistants. The directors of departments should not be so laden down with routine work. The Experiment Station greenhouse now in the middle of the campus, will be located in connection with a \$30,000 horticultural building that will occupy the site on which Col. Hardin's house now stands. This building will accommodate also the forces of the

The division of a department is the unit. The plans of the division come to the president through the directors of the departments.

The board in dealing with the departments does so through the president, and the president in dealing with the divisions decident in dealing with demonstration and extension division.

Between the dairy building and Prof. Furman's residence will be built a \$20,000 farm machinery building.

residence, unless the present hospital burns, or is torn down, will be built a modern hospital costing not less than \$15,000.

the vicinity of the new dairy barn will be built a mule barn and a small poultry plant for teaching pur-0000000000000000000000

On the site of the old dairy, back of On the site of the old dairy, back of the chemical laboratories, will be built a concrete pavilion, the lower story of which will be equipped for public comfort. The upper story will be of open construction suitable for open air concerts and performances which will be viewed by spectators seated on the surrounding hillsides and looking across a small lake that will be been the hills and the pavilion. The hills will be graded and set in Bermuda grass. huge, and usually closing with the gloomy reflection "all this money goes to Clemson College."

The public has made the mistake of regarding as part of the support of the college the income received from the college the income received from the C. S. Department of Agriculture for the support of the S. C. Experiment Station, and also the funds received from the cadets, none of which, the tuition, goes into the Colcomplete list of the men from this county who have attended the institu-

The S. C. Experiment Station is financially a separate institution, and none of the federal funds which come to its support can be used for the college or its Public service. The amount received, \$30,000 annually, can be used only for agricultural research work done under the close sopervision of the office of Experiment stations

at Washington.

The total received from the cadeta per gession for uniforms, bard, laundry, heat, light, water, medical incidental and breakage fees, using the figures of 1912-13, is \$405.081.67. The receipts for tuition were \$5,050.60 for

the same year.
Only the last item of fultion, part by comparatively few cadets, is used by the college. The money received under the other items is held in trust for the students, and administered for their benefit. The college does not use or make one cent of these interests. If there are any small balances at the end of the session, they are continued into the next college year, or used to make unprovements

year, or used to make unprovements in the facilities for serving the cadets.

3. While many know how much the college receives, few take the traphle to inquire how it is spent. A large expenditure is not necessarily an unwise expenditure, and a simple presentation of the facts in the case is usually sufficient to convince say unprejudiced inled. However, it is difficult to get these details before the public because the facts regarding

cult to get these details before the public because the facts regarding the expenditures cannot be so breifly stated as can the income.

It is with the desire of giving information both to the students and to the public, that I have prepared the chart that accompanies this article and which is so simple as to need no exchangion. the selection of his administrative subordinates, each of whom in turn is
given the right to plan the work of his
department, subject to the president's
approval. These officers are responsible to the president, and the president
to the board of directors, the directors to the stockholders.

The above diagram shows clearly

and which is so simple as to niced no
turn is
acle income and expenditure of the
college for the present iscal year, as
proved by the court at the last July
to the board of directors, the directors to the stockholders.

The above diagram shows clearly

The above diagram shows clearly how these general business principles are applied in the organization of Clemson College.

The board of trustees, (corresponding to a board of directors) is the governing body of the institution. This board makes laws for the government of the college, lays down its general policies, selects its president and then passes upon plans and appointments of the president. The board is a legislative and not an executive body, and hence does not acceptable for the second ten years, \$235,05126, with this support, how much less than many people have supposed:—

the college has gone forward building its plant as fast as manony could be spared from operating expenses. For the first ten years the fertilizer tax averaged \$17,867.13; for the second ten years, \$235,05126, and for the past five years, \$235,05126, and for the past five years, \$235,05126, and gone forward building its plant as fast as ranked to the fertilizer tax averaged \$17,867.13; for the second ten years, \$235,05126, and for the past five years, \$235,05126, and \$255,05126, was the task that confronted the trus-tees and officers of this institution at and for the past five years, \$23.,0.126, With this support, -low much lers than many people have supposed—the college has grown into a plant valued at over one and a third fallion dollars, and a total ceroilment during the twenty-one sessions of its editea-tional history, of 12.85.

During the past five years the col-lege has halted in the development of its plant in order to carry its benefits to that large number who could not come to the college. How large is now the expenditure for Public Service, (over \$119,009,00), the diagram clearly shows.

Unless the revenues of the college increase, so large an expenditure for Public Service cannot likely be continued. It has been the policy of the college to teach the people of the need of certain work by doing it for them, convinced that when the college was no longer able to carry the financial burden, the people through the legislature would provide the necessary finals. This work of tick eradication. funds. This work of tick eradication Is a good illustration of this policy. The work as inaugurated on a small scale, met with little help or sympatiny, and much opposition, from the people of the counties in which it was begun,—now the people are demanding that the legislature appropriate \$30,000 to carry on the work at a more rapid rate than is possible with the finds at the disposal of the colis a good illustration of this policy more rapid rate than is possible with the funds at the disposal of the college. The Lever Bill now assured of passage, by congress, will in the same way come to the aid of the Demonstration Work. The people have been taught the value of this work, and they will demand of their legislature the appropriation necessary to claim the benefits of this great piece of constructive legislation.

Clemson College has no policies to play, except the policies of efficient service to the people of the state. The best service can be rendered only to a

best service can be rendered only to a people in sympathy with the work and purposes of the institution. That sympathy must come by making con-fidents of the people and giving them lege whose unique boast is that 85 per cent, of its students are the sons of men who are now or have been farmers. cultural college, an agricultural colthe divisions does so through the di-rectors. This is the official method of handling all business.

INVEST: GATE COAL STRIKE

Joint Resolution Introduced In Congress By Rep. Keating.

Washington, June 8 .- A joint resolution authorizing President Wilson to (Issue of March 7, 1914.)

Senator Tillman once remarked that some people in South Carolina imagined that Clemson College "was wallowing around belly-deep in money." No popular error is more wide-spread than that the College has more wide money than it knows what to do with.

There are several reasons why such a notion has gained currency.

1. Certain newspapers which have access to the office of the State Treasurer have been in the habit of published in experience, discretion and integrity and free from any interest the controversy" to settle the Colorado coal strike, was introduced by Senator Owen. They propose a response to congress from the commission of five persons distinguished in experience, discretion and integrity and free from any interest that the controversy" to settle the Colorado coal strike, was introduced by Senator Owen. They propose a response to the office of the State Treasurer was introduced by Senator Owen. They propose a response to the office of the State Treasurer was introduced by Senator Owen. They propose a response to the controversy to settle the colorado coal strike, was introduced by Senator Owen. They propose a response to the controversy to settle the controversy to settle the colorado coal strike, was introduced by Senator Owen. They propose a response to the controversy to settle the co

lishing almost weekly the amount of the fertilizer tax, dressing up this news item in such head lines as to create the impression that the sum is

ANDERSON MEN AT CLEMSON 1893--1914

Hunt, H. F. Johnston, O H.

Keown, J. F. Reasier, A. L. Keasier, W. D.

King, L. O.

King W D

King, Marcus.

Knight, J. P. LaBeon, W. H. Long, J. F.

Ligon, P. B Lokey, J. H.

Lokey, C. F.

Major, J. E. Mapor, S. M. Major, J. P.

Major, P. W. Major, J. A.

Martin, H. H.

Martin, R. F.

Martin, S. J. Martin, H. C.

Martin, J. W

Masters, M. K.

Maynard, R. W.

Masters, C. W.

Maxwell, J. F.

McGee, H. H. McDaniel J. H.

McDaniel, T. H. McDaniel, C. T.

McClure, C. M. McCreary, T. R.

McCants, E. L. McCown, E. C.

McGregor, G. McGee, C. W. McFall, H. T.

McClure, J. F.

McCown, J. M. McCown, W. R. McCown, M. A.

McLure, J. F. McLees, W. F.

McLeasky, J. H. McKinney, O. McPhail, J. A. McPhail, L.

McWhorter, J. C. Meridith, L. L.

Menns, A. B. Miller, J. R.

Miller, H. C. Moore, T. S.

Morrow, F. L. Murray, B. D. Newell, W. S. Newell, N. J.

Norriss, C. P.

O'Neal, P. B.

Owens, R. G. Opt, J. H. Opt, R. A.

O'Noal, L. A. Owen, J. L.

Pearman, B. J. Pennell, F. B.

Pinson, J. A. Pinson, J. S.

Pepper, W. H. Porter, H. C.

Prevost, E. S. Prince, E. A.

Pedden, W. E. Rankin, T. C. Reed, C. C.

Reed, D. A.

Ransom, A. P.

Rankin, G. A. Richardson, J. H.

Richardson, N. T. Rice, C. P.

Rothrock, J. H.

Rogers, W. L.

Russell, H. P. Saunders, J. C.

Sanders, W. C. Sanders, J. W.

Shirley, G. C. Shirley, J. T.

Shirley, H. C. Sebyt. H. B.

Shanklin, J. A.

Sherard, H. R.

Simpson, Z

Simpson, T.

Sitton, L. S.

Sitton, W. D. Sitton, C

Skelton,, S.

Smith. C. L.

Smith, J. M. Smith, Z. G.

Snipes, H.

Simpson, F. T.

Sittop. J.

Simpson, W. D., Jr. Simpson, J. B.

Sitton, J. J. (1).

Sitton, H. P., Jr. Sitton, J. J. (2).

Sloan, P. H. E. (III)

Stepp, A. W. Stribling, J. C., Jr. Stokes, T. F. Sullivan, J. M., Jr.

Sullivan, W. B

Sullivan, J.

Sullivan, C. P.

Taylor, R. E. Tate, L. E.

Von Hassien, J. W. Wattins, R. E., Jr. Wattins, H. B. Wattins, W. P. Watson, W. A.

Watson, I. V.

Watson, J. H. Watkins, R. B.

Tate, J.W.

Taylor, D.

Prior, W. Pruitt, C. B.

Pennell, J. R., Jr. Pickens, R. M.

Mattiron, J.

Matriculates.

Acker, E. H. Jr. Acker, H. Arderson, J. W. Arnold, F. T. Aull, W. H. Aull, J. A. Austin, W. J. Austin, J. R. Ballentine, C. H. Balentine, S. C. Baletine, E, H. Bailey R. M. Barton, F. M. Barton, J. E. Jr. Barnes, J. F. Beam, H. P. Beard, J. E. Belcher, R. E., Jr. Bolt, R. A. Boggs, W. Boggs, D. W. Bolt, J. T. Bolt, L. B. Bolt, F. Bond, E. R. Bosworth, H. L. Bowden, V. G Breazeale, B. S. Breazeale, E. B. Breazeale, F. T. Breazeale, J. A. Breazeale, F. K. Brock F W Brown, C. K. Brown, J. E. Browne, S. M. Brown, E. B. Brown, E. B. Brown, C. A. Bruce, L. O. Bruce, E. P. Bruce, C. A. Burriss, E. O. Buriss, W. H. Buriss, C. Buriss, F. J. Buriss, O. G. Buriss, F. E. Bussey, G. W. Cason, R. F. Chapman, R. C. Chapman, T. D. Chamblee, J. F. Clardy, W. R. Clinkscales, S. K. Clinkscales, W. C. Cobb, W. W. Cooley, W. G. Cox, F. D. Crawford, F. Crawford, J. W. Crawford, W. H. G. Crawford, B. S. Crenshaw, W. Cromer, B. A. Cromer, C. N. Cromer, E. Cromer, C. W. Crowther, K. D. Cumings, L. C. Dean, L. E. Dean, W. A. Drake, J. B. Drake, J. W. Duckworth, J. Duckett, J. B. Earle, P. R. Earle, P. R. Elgin, J. W. Epting, H. O. Enting E E Erwin, A Ervin., R. G Erwin, R. C. Fant. M Farmer, J. E. Farmer, J. L. Felton, N. Freeman, T. I. Fretwell, J. J. Frotwell, L. M. Gable, L. E. Gaines, R. H. Gantt, J. W., Jr. Garrison, E. W. George, B. Gilmore, S. O. Gilmer, J. C.
Gilmer, J. C.
Clenn, W. K.
Gienn, A. R.
Glenn, W. B.
Glenn, J. J.
Goodwin, W. D. Gossett, B. B. Gossett, J. P. Gossett, C. Y Groon, W. F. Green, L. P. Grubbs, M. W. Hamlin, H. G. Hammond W. Hanckle, R. W. Harris L. L. Harris, J. J. Harper, S. D. Horton, E. R. Horton, T. E. Hogs, W. T. Holland, J. I. Holliday, L. Holliday, R. L. Holliday, W. (

Honter, J. D.

Hunt, W. C.

OF FORT HILL 0 The Ancient Home of the Calhouns-Now the Seat of

The estate upon which Clemson Col-

Clemson College

SHORT HISTORY

following historical outline, one thould read first Col. Simpson's biographical sketch of Mr. Ciemson appearing in this issue of The Tiger. From this sketch it will be remembered that long before the war Mr. Clemson had married Senator Calhoun's oldest daughter. Anna Maria Two children resulted from this marriage, a daughter Floride, who became Mrs. Gideon Lee, of New York, and a son, John Calhoun Clemson, who after serving as a lieutenant in the Confederate army during the war, was killed in a collision on the Blue Ridge Railroad.

Mr. Clemson died April 6, 1888, and was buried in the Episcopal graveyard at Pendleton, in view of his great interest in Agricultural education, it is not surprising to read the following opening declaration in his will:

\*\*\*Feeling a great sympathy for the farmers of this state, and the difficulties with which they have to contend in their efforts to establish the business of agriculture upon the proper basis, and believing that there can

Mr. and Mrs. Gideon Lee had one child, a daughter, Floride Isabelle, who married her cousin, Mr. Andrew Calhoun, now of Greenville.

With this preliminary statement in regard to Mr. Clemson's family and immediate descendants, let us turn to a consideration of the Fort Hill ertate. This estate is said to have been given to Senator John C Calhoun by his wife's brothers. In 1854 Mr. Calhoun having died in 1850, Mrs. Calhoun sold the property and negroes to her son, Andrew P. Calhoun, taking in part payment his bond and mortgage for \$40,200. When she died in
1866, this debt not having been paid,
she willed three-fourths of it to her;

Mr. Clemen offered his property to daughter, Mrs. Clemson, and one-fourth to her granddaughter, Mrs. Glemson, and one-fourth to her granddaughter, Mrs. Glemson Lee of New York. Referring to her legacy to Mrs. Clemson, Mrs. Calhoun in her will uses those words:
"It dispose of this bequest of three-fourths of said bond and mortgage deht as she pleases."

These words are very significant in the fight hundred and fourteen acres.

considered a fair valuation for prop-erty in that day. In certain court re-cords it is stated that Mr. Clemson erty to the purpose of the donar paid out of his private funds \$6.964.43 tion." • •

education. He was a member of the new nearly century old "Pendicton Farmers' Society" and in 1868 was elected its president. In 1866 Mr. Farmers' Society" and in 1868 was elected its president. In 1868 was Carolina"

clemson was chairman of a committee consisting of himself. Hon. R. E. Simpson and Col. W. A. Hayne, to appeal to their fellow citizens for "Aid to found an intermediate the conditions." The conditions imposed. Mr. Clemson provides in its will, (term 3), that if three years have claused with the conditions.

written by Mr. W. H. Trescott, and

closes with these words: directed to the Hon. Thomas G. Clemgon, LL. D., chairman of the committee, Pendleton, Anderson district, South Carolina."

dent in 1868, under date of October 14. 1869, we find the following:
"The president ( Mr. Clemson),

entertained the society for half an hour on the subject of Scientific Agriculture, and the impor-tance of Scientific Agricultural Education."

Again in 1868 we find Mr. Clemson active in urging that the land grants of congress amounting to \$180,000 be used to build "four agricultural college is built was known as the "Fort lege to be located in the four quarters of the state." In 1869 he was In order to understand clearly the chairman of a committee to present this request to the state agricultural and mechanical society as its November meeting.

er basis, and believing that there can be no permanent improvement in agriculture without a knowledge of those, sciences which pertain particularly thereto. I have determined to devote the bulk of my property to the establishment of a Agricultural College upon the Fort Hill place • • • •."

In the codicil to his will be pays:

In the codicil to his will he says:
"The desire to establish such" a school or college as I have provided for in my said last will and testament has existed with me for many years past, and many years ago I determined to devote the bulk of my property to the establishment of an agricultural school or college. To accomplish this

eight hundred and fourteen acres, more or less, in trust that whenever These words are very significant in more or less, in trust that whenever light of after events to be described. the State of South Carolina may ac-Shortly after events to be described.

Shortly after her mother's death, cept said property as a donation from Mrs. Clemson after much costly litime, for the purpose of thereupon gation which had begun in 1856, forclosed the mortgage against her brother. Andrew P. Calhoun. The place was put up at public auction in Waihalla January 1st, 1872, and was be Judge), then my executor shall bid in by Mr. Clemson acting as truscute a deed of said property to the said state and turn over to the same tee for his wife and daughter. The said state and turn over to the same price paid was \$15,000. The war had all property hereinalter given as an freed the slaves and this figure was endowment of said institution, to be

to satisfy legal costs and other obligations upon the estate which for so long had been in litigation.

In November 1873 a division of the estate was made between Mrs. Clements and her grandaughter, Miss Flowers and her grandaughter, Miss Flowers and her grandaughter, his Flowers and her grandaughter with least the least the

ride Isabella Lee, whose mother had by me, shall always have the right, died in 1873. Miss Lee's fourth was and the power is hereby given them later bought by the college for \$10,
Mrs. Clemson died in September abridge, to fill all vacancies which 1875, leaving a will in which she be may occur in their number by death, constituted by respect to the hardened by the state of the "absolutely fee simple" and appointing him the executor of the will.

At this point let us pause to note or clection of the other six trustees, if Mr. Clemson's interest in agricultural education. He was a member of the of this institution is to be "The Clemson."

"Aid to found an institution for educating our people in the state, and if accepted no practical besciences, to the end that our agriculture may be improved, our after his death, then the seven, life worn and impoverished soils be trustees should proceed with the fundi recuperated, and the great natural available to build an agricultural and resources of the south developed." mechanical college to be entitled "The appeal above referred to was Clemson Scientific School or College." Clemson Scientific School or College."
Of this school or college he wrote in-

hin will:
"Said school or college shall be for the benefit of agricultural and the chanical classes principally, and shall be free c. cost to the pupils, so far at

(Continued on Page 7)

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Watkins, R. N.		
Watkins, D. W.		
Watkins, T. G.		
Watkins, H. S.	100	
Watson, F. N.		
Webb, J. N.		
Witherspoon, J. K.		
Williford, P. A.		
Webb, W. W.	1	
Whitner, H. E. Whitten, F. W.	4	
Williford, P.		
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Williford, F. A. Williford, L. M.		
Whitner, H. E.		
Whitten, F. W.		
Witherspoon, R. H.		
Whitten, B. G.		
Wright, C. K.		
Wofford, J. E.		
Graduates	3.	HANGE.
Aull, W. B.		
Beaty, W. S.	5	10.90
Breazeale, J. F.	1	
Browne, D. O.		
Brown, E. F.		
Carpenter, W. H.	3	
Cromer, B. C.		
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